GONFIDENTIAL

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10 April 1962

MEMORANDOM FOR THE DIRECTOR

SUBJECT: Recent visit to SAC installations.

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1. In response to an invitation tendered to me by Brig. General Robert M. Smith, I have recently made a visit to several operational SAC ICEM sites and to Vandenberg Air Force Base, the locus of operational missile testing and training. Two members of the Board of National Estimates accompanied me, also 25X1 present from CIA were two staff people, Howard Stoerts, Jr. and In addition, we took six State Department and service personnel who have been designated as the departmental representatives to work on the forthcoming NIE 11-8-62. Five officers from SAC headquarters accompanied us.

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2. Our itinerary was as follows: SAC Headquarters, Omaha; Lowry AFB, Denver; Warren AFB, Cheyenne; Tandenberg AFB, Santa Maria; and Malmstrom AFB, Great Falls, Montana. We left Washington on 2 April and returned 6 April.

- 3. The trip was valuable, in my opinion, for the following reasons:
- (a) Through first-hand inspection and searching discussion with SAC personnel, we obtained many valuable insights into the problems and technical aspects of operating intercontinental missile systems. The presence of the USIB representatives helped assure that the production of NIE 11-3-62 will begin on common ground.
- (b) Substantial progress was made in bettering our working relationships with SAC. General Smith several times reiterated that he and General Power wanted to feel that 340 had done everything possible to provide background information for NIE 11-62; he disclaimed any intent to sway our judgment and indicated he expects that differences of view will remain. It appeared to me that SAC personnel in the field were impressed by the technical knowledge and professionalism of the washington team, and General Smith confirmed this impression with reports from his people. I think it is fair to say that the basis for mutual respect has been established among working level professionals.
- (c) The inclusion of the SSIB representatives on this trip on my suggestion to General Smith did much to sustain and strengthen our good working relations with the intelligence components of State, DIA, Navy, Air Force, and WSA.

H. J. Smith

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